



Prepared For:

The members of Northwestern REC

Prepared By:

Amy Wellington
Director of Communications

ANNUAL REPORT HIGHLIGHT

The 2024 Annual Meeting is scheduled Saturday, Aug. 3, at New Beginnings Church of God near Meadville. The drive-thru will open at 9 a.m. and close at noon, and the business meeting will begin promptly at 11 a.m. Send your reservations to info@northwesternrec.com or call 800-352-0014. Members must be present during the drive-thru to receive the annual meeting gift.

2023 **EXECUTIVE REPORT**

OUR CO-OP STRIVES FOR SERVICE EXCELLENCE

Please bear with us as we share a story about one of our linemen from last year. It's a short story but delivers a powerful message regarding the level of commitment our linemen have for the members.

You may recall the back-to-back weekend outages we experienced in March and April of last year when two different storms blew through our service territory. wreaking havoc on the entire system. The first storm exceeded a long-standing record for broken poles by 28 - a record that was set during the 1985 tornadoes.

Our guys had just finished cleaning up from that storm when a short but devastating storm knocked power out for 13.000 of our 17.000 memberships the very next weekend. Again, crews worked around the clock throughout the weekend and into the following week to restore power. Norb "Norbie" Adam was one of those linemen.

Norbie, a crew chief at the time, was set to retire on April 3, which happened to be the Monday following the second storm. Long before the storms occurred, Norbie's retirement cake celebration was planned for 3 p.m. April 3. Other retirees were invited to the co-op to help celebrate with Norb, who had more than 47 years of service to the cooperative - one of the longest reigns in co-op history.

But when 3 p.m. rolled around, Norb was not eating cake with his fellow retirees he was out in the field with the rest of the linemen working to restore service to those who remained without power. And he was still out in the field after 5 p.m., when we finally got him to call it guits.

We see this exemplary service to the members in all the linemen. It is simply the cooperative way - passed down from generation to generation. Thank you, Norbie, for your years of service. (For those who may be wondering, Norbie was finally able to enjoy his retirement cake with friends and family a few days later.)

The members in the Oil Creek and Centerville area were hit the hardest by both storms mentioned earlier. They remained without power for several days until our power supplier, FirstEnergy (also hit hard by these storms), was able to repair the transmission line that feeds the two substations.

We have been trying to find ways to improve our service reliability in eastern Crawford County for several years. The Centerville (CT) substation is linked directly to our Oil Creek (OC) substation. If the OC sub goes offline, so does the entire CT sub

It has taken years of negotiations and assistance from Allegheny Electric Cooperative, Inc., our generation and transmission cooperative, but we were able to finalize a plan with FirstEnergy last fall. FirstEnergy has agreed to build a new transmission line off Route 8 that will feed our CT substation. This new delivery point will not only serve the CT sub but will also allow our switching technology to pick up the entire OC sub during outages.

Members in eastern Crawford County will see a tremendous improvement in service reliability. Planning has already begun, and construction is expected to begin later this year.

This project will require an investment from the cooperative. To help offset much of the cost, we have submitted a grant application to the Pa. Department of Environmental Protection. Regardless of the grant outcome, Northwestern REC is financially sound and is prepared for this project. None of these future expenditures have impacted our rates.

In 2023, we did see a significant increase to our service availability charge. That increase was necessary to cover the tangible expenditures we face to ensure you have power at the flip of a switch. Expenditures such as poles, wire, transformers, fleet maintenance, gasoline, and so on – costs that occur whether you use any electricity or not.

It should come as no surprise to you that we have experienced overwhelming increases to the cost of these tangible items. For instance, the cost of PVC pipe went up more than 400% in 2022. As a rural electric distribution cooperative, we have fewer members per mile to recover these expenses than our investor-owned counterparts.

Despite the \$15 increase to our service availability charge last year, we have not raised the demand or kilowatt-hour (kWh) charge since 2008. That rate remains \$0.10104 per kWh. Our typical residential member averages around 900 kWh per month, and a total utility bill of \$136 (including the service availability charge). That same customer on our local investorowned-utility lines pays \$182 (including their basic monthly charge).

Our co-op strives for service excellence, both as your electric provider and "go-to" for energy-related information. We hope



you see value in your co-op membership, just as we value you as our member. We encourage you to review this annual report at your leisure and join us on Saturday, Aug. 3, for the 88th annual meeting at New Beginnings Church of God on Leslie Road near Meadville.

If you can't attend the annual meeting in person, feel free to call us at 800-352-0014 or send us your questions ahead of time to info@northwesternrec.com. The meeting will stream live on Facebook or YouTube.

Thank you for always being People We Can Count On.

Lisa Chausse Board Chair **Ryan Meller** President & CEO

THE VALUE OF ELECTRICITY

The cost of everyday items has gone up dramatically over the years.

Electricity being the exception.

\$4.43/LB VS \$0.11/kWh

POWERING YOUR DAY AND LIFE.

THAT'S THE VALUE OF ELECTRICITY.



Your source of power. And information.



2024

ANNUAL MEETING

Saturday, Aug. 3, at New Beginnings Church of God Business Meeting begins at 11 a.m. Drive-thru opens at 9 a.m. and ends at noon.

NEW THIS YEAR

Please take note that the 88th annual meeting is on Saturday, Aug. 3, at New Beginnings Church of God on Leslie Road near Meadville. Members are asked to enter the drive from Shartle Road and exit on Leslie Road.

You must be present during the drive-thru to receive the annual meeting gift. Send questions to info@northwesternrec.com or call us at 800-352-0014.

We will be accepting non-perishable food donations to distribute to the local food pantries.

OUR 7 CO-OP PRINCIPLES

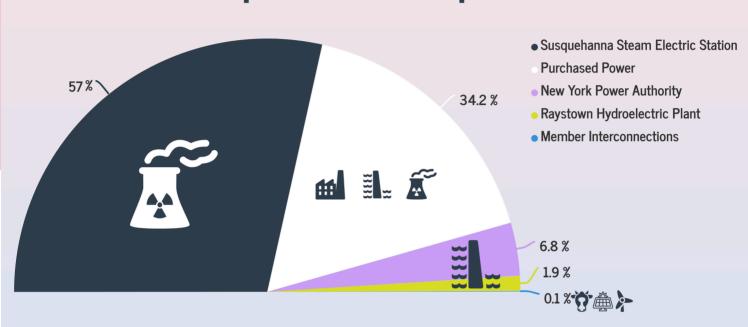
We are guided by the following principles:

- Voluntary & Open Membership
- **Democratic Member Control**
- **Member Economic Participation**
- **Autonomy & Independence**
- **Education & Training**
- **Cooperation Among Cooperatives**
- **Concern for Community**



CO-OP 2023 DATA REPORT

Where we purchased our power in 2023



\$18,113,635PURCHASED POWER

258,886,722 kWh

61 FULL-TIME EMPLOYEES

In 2023,

21,501

METERS SERVED

resulting in more than 19,581 active accounts. \$131.17

916

AVG. MONTHLY kWh USE

2,650

MILES OF ELECTRIC LINE

averaging out to 8 members per mile of electric line.

65.7% CARBON-FREE ENERGY -INCLUDING NUCLEAR POWER

PA/NJ co-ops own 10% of Susquehanna Steam Electric Station, which provides power to 57% of our members.

CONSOLIDATED FINANCIAL STATEMENTS

NORTHWESTERN RURAL ELECTRIC COOPERATIVE ASSOC., INC. & SUBSIDIARIES

CONSOLIDATED BALANCE SHEETS December 31, 2023 and 2022

CONSOLIDATED STATEMENT

OF REVENUE AND EXPENSESYears Ended December 31, 2023 and 2022

Assets	2023	2022		2023	2022
Barranta and a mitura at			0		
Property and equipment:	\$ 141,133,563	\$ 136,416,175	Operating revenues:	\$ 37.284.138	\$ 33,137,255
Electric plant in service - at cost Construction work in progress	1,847,977	858,932	Electric energy revenue Customers' forfeited discounts and penalties	76,803	75,019
Constituction work in progress	142,981,540	137,275,107	Rent from electric property	1,026,372	1,366,869
Less accumulated provisions for depreciation	50,817,471	47,586,061	Miscellaneous electric revenue	395,276	430,242
Total electric plant	92,164,069	89,689,046	Total operating revenues	38,782,589	35,009,385
		00,000,010			00,000,000
Other assets and investments:	055.000	221 222	Operating expenses:	10 110 005	44.574.040
Non-utility property, at cost	255,000 466,725	261,998 439,612	Cost of power	18,113,635 1,911,581	14,571,013 1,848,388
Cash surrender value of life insurance Investments in associated organizations	14,829,420	14,344,622	Distribution - operations Distribution - maintenance	5,155,580	4,996,520
Certificates of deposit	293,291	280,138	Consumer accounts	1,289,938	1,329,074
Board designated funds	1,432,070	1,432,364	Customer service and information	950,720	819,052
	1,402,070	1,402,004	Sales	205,548	145,695
Total other assets and investments	17,276,506	16,758,734	Administrative and general	4,153,189	3,897,526
			Depreciation and amortization	4,308,911	4,107,697
Current assets:			Other	110,439	135,126
Cash and cash equivalents	2,918,277	5,056,069			
Trade accounts receivable, less allowance for			Total operating expenses	36,199,541	31,850,091
uncollectible accounts of \$117,668 and	4.500.000	4 705 440			
\$118,880 for 2023 and 2022, respectively	4,539,962	4,725,110	Operating margin before	0.500.040	
Rent from electric property and other receivables	76,350	580,457	fixed charges	2,583,048	3,159,294
Materials and supplies	1,044,039	922,666			
Other current and prepaid assets	158,300	123,311	_		
Total current assets	8,736,928	11,407,613	_Fixed charges:		
Deferred charges	846,080	1,078,836	Interest on long-term debt	1,920,245	1,856,669
	<u> </u>		— Operating margin after		
	\$ 119,023,583	\$ 118,934,229	fixed charges	662,803	1,302,625
			G & T and other capital credits	1,061,926	1,876,719
Equities and Liabilities	2023	2022	Net operating margins	1,724,729	3,179,344
Equities:			not operating margine		2,112,211
Memberships	\$ 61,125	\$ 63,000	Non-operating margins:		
Patronage capital	11,655,611	12,161,302	Interest income	151,930	79,663
Other equities	54,261,940	52,475,678	Net gain on disposition of property	53,188	140,894
Accumulated other comprehensive loss	(336,527)	(244,261)	Miscellaneous non-operating income (loss)	(70,138)	40,500
Total equities	65,642,149	64,455,719	Total non-operating margin	134,980	261,057
Long-term debt:			Net margin	\$ 1,859,709	\$ 3,440,401
CFC notes, less current maturities	41,937,441	40,174,108			
Farmer Mac notes, less current maturities	3,963,032	4,461,909			
Capital Lease obligation, less current maturities	41,143	74,808	Other comprehensive income		
Total Law or taken and alakt	45 044 646	44 740 925	Unfunded post-retirement benefit plans:	(106.900)	135,295
Total long-term debt	45,941,616	44,710,825	Net actuarial gain (loss) Amortization of actuarial loss recognized	(106,890) 14,624	18,654
Non-current liabilities:			Total other comprehensive income	(92,266)	153,949
Accumulated post retirement benefit obligation,			Total comprehensive income	1,767,443	3,594,350
less current portion	589,322	501,785	·		
Employee deferred compensation, less current portion		24,000	_		
			The consolidated financial statemen		
Total other long-term liabilities	589,322	525,785	 and subsidiaries for the year ended ! 		23
Current liabilities:			have been audited by Buffamante W		
Current maturities of long-term debt	2.501.570	2,575,604	P.C., Jamestown, New York. The au		
Current maturity of capital lease obligation	33,665	32,253	clean opinion stating that the financia		
Current post-retirement benefit obligation and	,	,			
deferred compensation	100,975	86,217	presented fairly, in all material respe		
Accounts payable:			position of the cooperative and subs		
Purchased power	1,512,650	1,415,237	December 31, 2023 and results of the		d
Other	615,693	904,540	cash flows for the year ended in acc	ordance with	
Capital credit retirement funding liability	484,341	587,728	accounting principles generally acce		t
Customer deposits	434,196	434,347	States of America.	,	
Accrued interest	353,326	354,613	States of America.		
Accrued payroll Accrued vacation liability	370,952 443,128	526,254			
Total current liabilities	6,850,496	427,750 7,344,543	_		
			 The auditor's complete report is o 	n file in the offic	:e
Total liabilities	53,381,434	52,581,153	of the cooperative and is available		
Deferred credits	-	1,897,357		- I	-

\$ 119.023.583 \$ 118.934.229

CONSOLIDATED FINANCIAL STATEMENTS

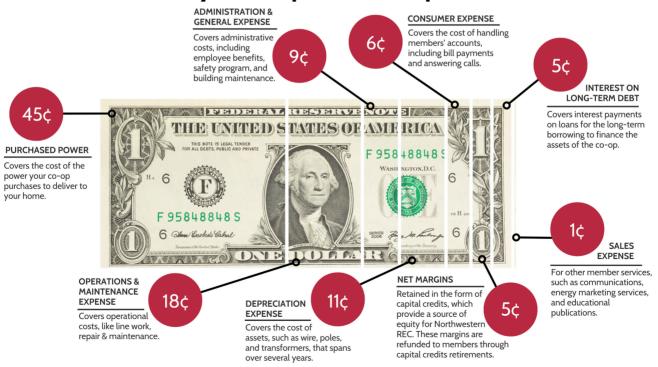
NORTHWESTERN RURAL ELECTRIC COOPERATIVE ASSOC., INC. & SUBSIDIARIES

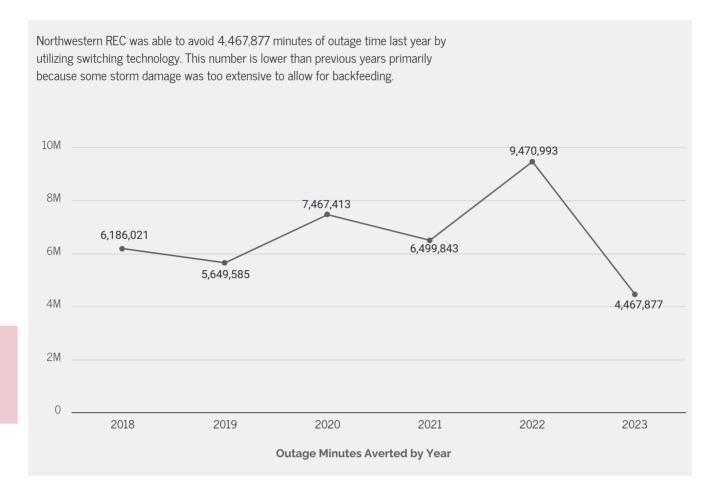
CONSOLIDATED STATEMENT OF EQUITIES

Years Ended December 31, 2023 and 2022

Todio Ended Bootinson C1, 2020 and 2022	Memberships			Patronage Capital		Other Equities
Balance, at December 31, 2021	\$	64,890	\$	13,044,864	\$	48,831,498
Membership fees cancelled		(1,890)		-		-
Net operating margins		-		3,179,344		-
G&T patronage capital credits received and allocated		-		277,990		(277,990)
Non-patronage source margins		-		(2,679,344)		2,679,344
Net non-operating margins		-		-		261,057
Retirement of capital credits		-		(1,661,552)		-
Equity payable upon liquidation		-		-		976,675
Gain on early retirement of estate capital credits		-		-		5,094
Total other comprehensive income		_		-		-
Balance, at December 31, 2022	\$	63,000	\$	12,161,302	\$	52,475,678
Membership fees cancelled		(1,875)		-		-
Net operating margins		-		1,724,729		-
G&T patronage capital credits received and allocated		-		354,636		(354,636)
Non-patronage source margins		-		(1,324,729)		1,324,729
Net non-operating margins		-		-		134,980
Retirement of capital credits		-		(1,261,247)		-
Equity payable upon liquidation		-		-		678,301
Gain on early retirement of estate capital credits		-		-		3,868
Total other comprehensive income (loss)		-		-		-
Change in donated capital and other		-		920		(980)
Balance, at December 31, 2023	\$	61,125	\$	11,655,611	\$	54,261,940

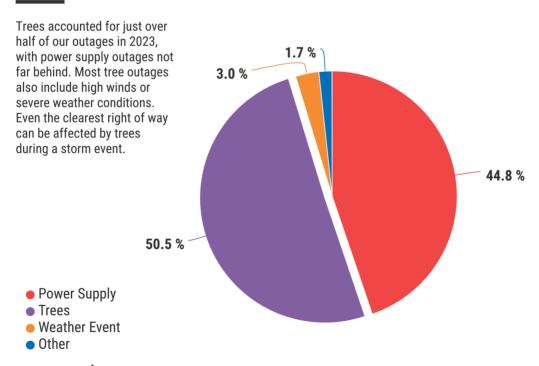
Where your co-op dollar was spent in 2023





YOUR CO-OP AT A GLANCE

Outage Causes in 2023



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KNOW THE NOMINEES



Candy Brundage
District 3 Incumbent

Candy Hendricks Brundage was born and raised in Punxatawney. After graduating from high school in 1985, she discovered her love for criminal justice while working as a legal secretary at the Law Offices of Ferraro and Young.

In 1992, she entered the Pennsylvania State Police Academy in Hershey. Brundage enjoyed 25 1/2 years as a Pennsylvania State Trooper, First Class working in the Troop E, Erie area, which covers Franklin, Warren, Meadville, Girard and Erie. She worked several units including patrol, crime, vice and gaming enforcement. She received a bachelor's degree in criminal justice from Mercyhurst University, graduating summa cum laude in 2010.

During her service to the Commonwealth, Brundage spent 20 years as secretary for Swanson Memorial Lodge #48. Since retiring as a trooper, Brundage has been working part time as a library assistant for the Corry Public Library.

Brundage and her husband, Todd, live on co-op lines in the Corry area.



Kevin R. CoxDistrict 5 Nominee

Kevin R. Cox was nominated for Northwestern REC's District 5 seat in April 2024. He will be replacing Kathryn Cooper-Winters, who decided to retire after this term.

Cox is currently a partner with a private wealth management team. He received a bachelor's degree in political science from the University of Pittsburgh and his MBA from Cleveland State University.

Since becoming a member of Northwestern REC several years ago, Cox has taken an active role in its governance. He has previously volunteered on the Member Panel for Director Elections and looks forward to serving the entire membership as a member of the co-op board of directors.

During his spare time, Cox enjoys spending time with his children, Benjamin and Catarina. He currently resides on co-op lines in the Cambridge Springs area.

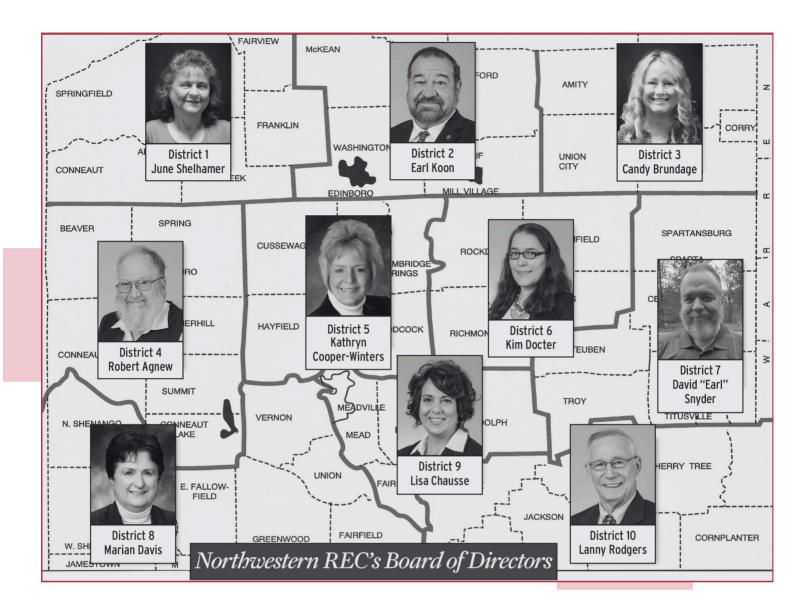


Lanny Rodgers
District 10 Incumbent

Lanny Rodgers retired as a regional manager for the Pennsylvania State Employees' Retirement System. He served in the United States Marine Corps from 1962 to 1966. Rodgers served as director of the Franklin YMCA from 1992 to 1994.

Rodgers was first elected to the board of directors of Northwestern REC in 2000. He has served as vice president for four years and on the member ACRE committee. He formerly served as the Pennsylvania board representative to the National Rural Electric Cooperative Association. Rodgers is also a Credentialed Cooperative Director and has attained the Board Leadership Certificate designation.

Rodgers and his wife, Georgia, have two children, five grandchildren and have resided in the Carlton/Cochranton area for more than 30 years.



CO-OP ADMINISTRATION

Kathy Lane VP & Chief Financial Officer

Kerri Fleet Human Resources Director Stephen Miller Chief Operating Officer

Thomas Dimperio Information Technology Director Clarissa Schneider Executive Administrator

Amy Wellington Communications Director







MEAT RAFFLE

1 Ticket for \$5 or 3 Tickets for \$10

Friday, Aug. 23, 2024 at the Crawford County Fair

Free delivery within a 60-mile radius.



All meat will be purchased during the 4H Auction.

GRAND

PRIZE: Large Freezer with a ½ cow & ½ pig

SECOND

PRIZE: Small Freezer with a ¼ cow & ¼ pig

THIRD

PRIZE: Small Freezer with a ¼ cow & ¼ pig





